

# RISK LOG

PROJECT/PROGRAMME TITLE	CHESHIRE SKILLS & GROWTH	
OBJECTIVE	To create (by 1st April 2016) an efficient, effective and profitable Wholly Owned Company , limited by shares, for the delivery of the Council's skills & growth services which support a strong and resilient economy and ensure that citizens have the life skills, education and opportunity to thrive.	
Completed by:	Project Board	

17/10/2015

Risk No	Risk Type	Scope of Risk (Detail)	Gross Score (without controls)			Existing Controls	Net Score			Risk Treatment and Control Measures to be introduced	Anticipated Score			Officer Responsible for Risk	Would this happen anyway?	Is this commercially sensitive?
			Likelihood	Impact	Total Score		Likelihood	Impact	Total Score		Likelihood	Impact	Total Score			
			L	I	LxI		L	I	LxI		L	I	LxI			
CoR1	COMPANY THREAT	There is a risk that the best form of company is not created resulting in either legal challenge or a restricted ability to trade leading to failure to deliver against the key objectives	4	4	16	Learning from other ASDVs Internal legal advice	3	4	12	Incorporating external legal advice and learning from other LAs	2	4	8	Julian Cobley	No	No
CoR2	COMPANY THREAT	There is a risk that governance, management or contractual arrangements do not allow for decisions to be taken at the appropriate levels or by appropriate people resulting in detrimental impact to service delivery and failure to deliver against the Council's ability to achieve its key community outcomes	4	4	16	Awareness only at this stage	4	4	16	Robust negotiation of contractual and governance arrangements plus developing the understanding of the ICF role	3	4	12	Julian Cobley	No	No
		REDACTED														
CoR4	COMPANY THREAT	Lack of understanding or awareness of the impact of commissioning decisions give rise to cost overruns for the ASDV resulting in inefficient delivery and loss of profitability and ineffective delivery	4	4	16	Awareness only at this stage	4	4	16	Robust negotiation of contractual and governance arrangements plus developing the understanding of the ICF role	3	3	9	Julian Cobley	No	No
CoR5	COMPANY THREAT	There is a risk that information sharing protocols between CEC and the new company are either not in existence, inadequate or are breached leading to legal challenge and possible financial penalties which negatively impact to ongoing commercial viability of the company	4	4	16	Contractors are currently required to agree to appropriate standards, obligations which will be transferred	3	3	9	Close monitoring of contract adherence and inclusion of relevant terms and conditions	3	3	9	Julian Cobley	No	No
		REDACTED														
		REDACTED														
CoR8	COMPANY THREAT	There is a risk that the new management structures required for combining services are not established correctly leading to inadequate or conflicting controls and scheme of delegation together with poor identification of TUPE eligibility resulting in poor performance, staff dissatisfaction and potential challenge	4	4	16	Awareness	4	4	16	Identify, challenge and implement new structures in advance of go-live	2	2	4	Julian Cobley	No	No



[illegible]